

BOOSTING MOBILITY BOND PROGRAM MANAGEMENT



**CONSULTANT
EFFICIENCY IN FORT
BEND COUNTY**

Today's Topics and Speakers

- **Fort Bend County's need for PMO** – Ike Akinwande, PE / Assistant County Engineer FBC
- **Who is RPS and How Have We Helped-** Kevin Hoffman, PE / Director Transport at RPS
- **PMO Phases** – Gabriel Odreman, PE / Senior PM at RPS



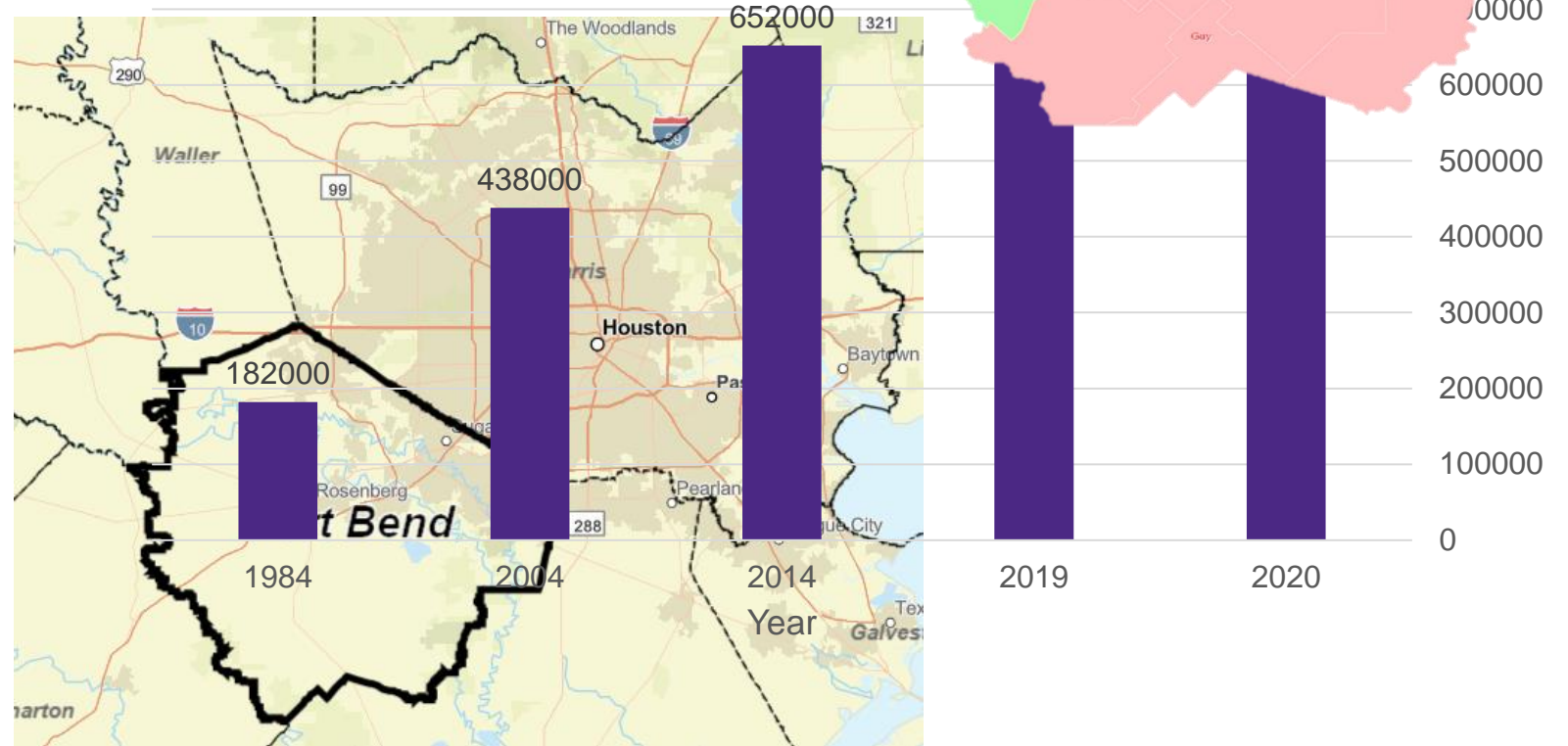
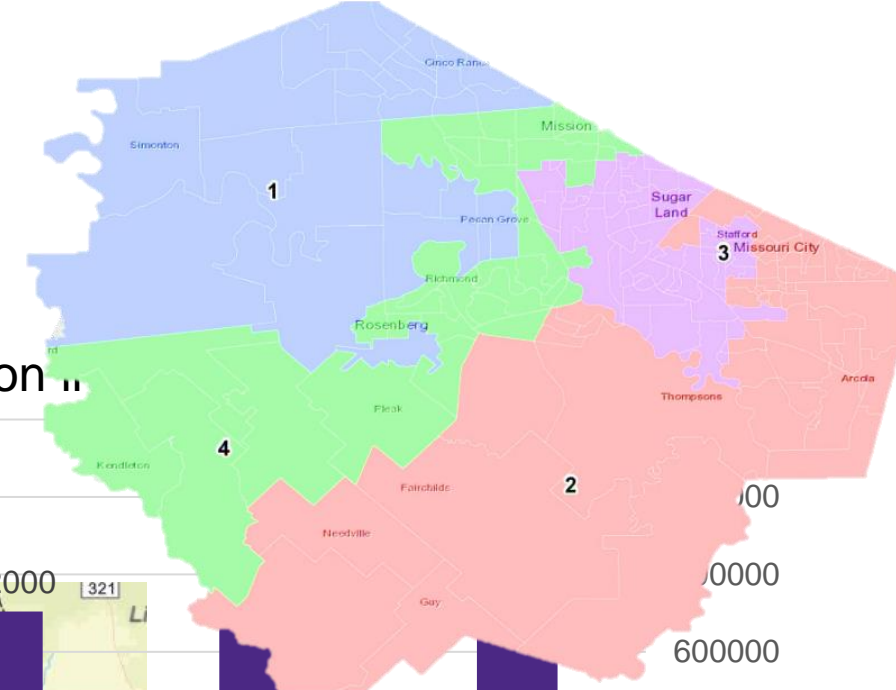
Speaker: Gabriel Odreman

Fort Bend County

- Fort Bend County is located southwest of Houston
- Each of the 4 Precincts has different needs
- FBC is one of the fastest growing counties in the country



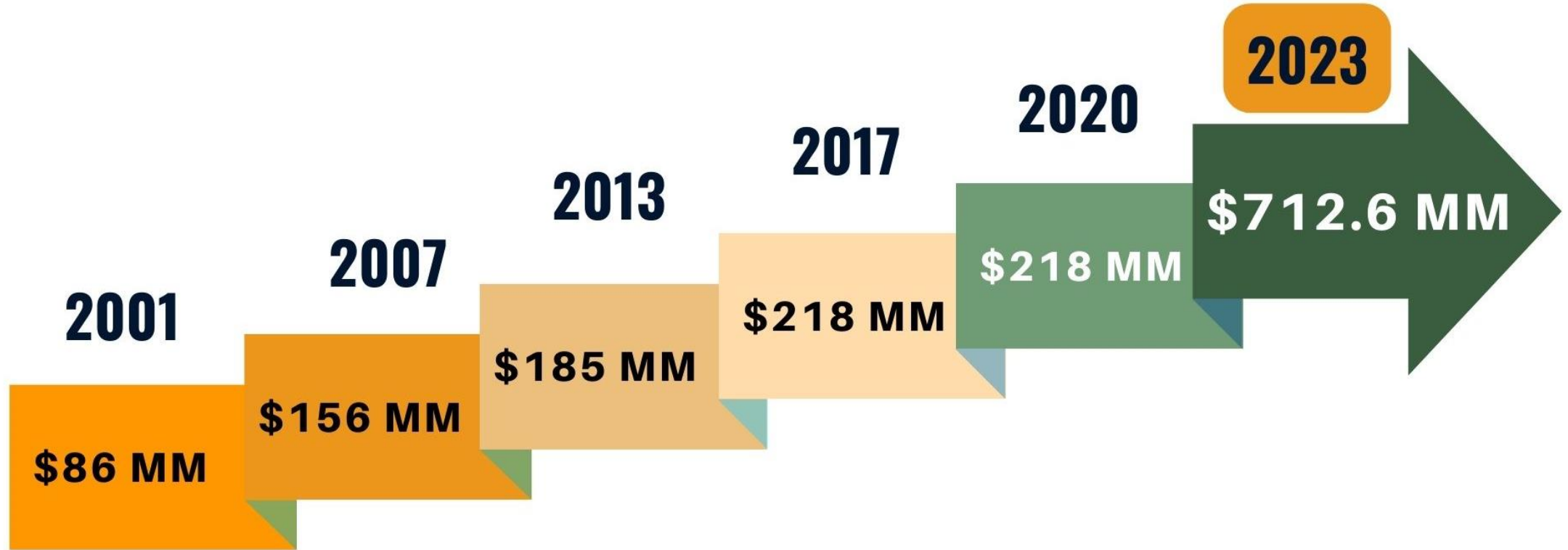
Population



Speaker: Ike Akinwande



FORT BEND FORWARD



“In the past, the county had a position that all we do is maintain roadways, we don’t build new ones. That shifted over the last two decades.” Commissioner McCoy, Pct. 4



Fort Bend County

- How will we accommodate growth?
- What types of projects will be most impactful?
- How long will it take?

Project Type	Bond Request
Proposition A – Mobility	\$ 712,630,000
Proposition B – Parks	\$ 153,000,000
TOTAL:	\$ 865,630,000



2023 FBC Bond Projects

Type of Project	Recommended Bond Amount
Partnerships with Cities/State/Local Ent.	\$ 177,998,844
Roadway Improvements - DRU	\$ 90,091,828
Roadway Improvements - All-In	\$ 112,405,400
Traffic Safety	\$ 31,000,000
Pedestrian Safety	\$ 13,000,000
Rehabilitation	\$ 43,058,928
Existing Projects	\$ 245,075,000
TOTAL:	\$ 712,630,000



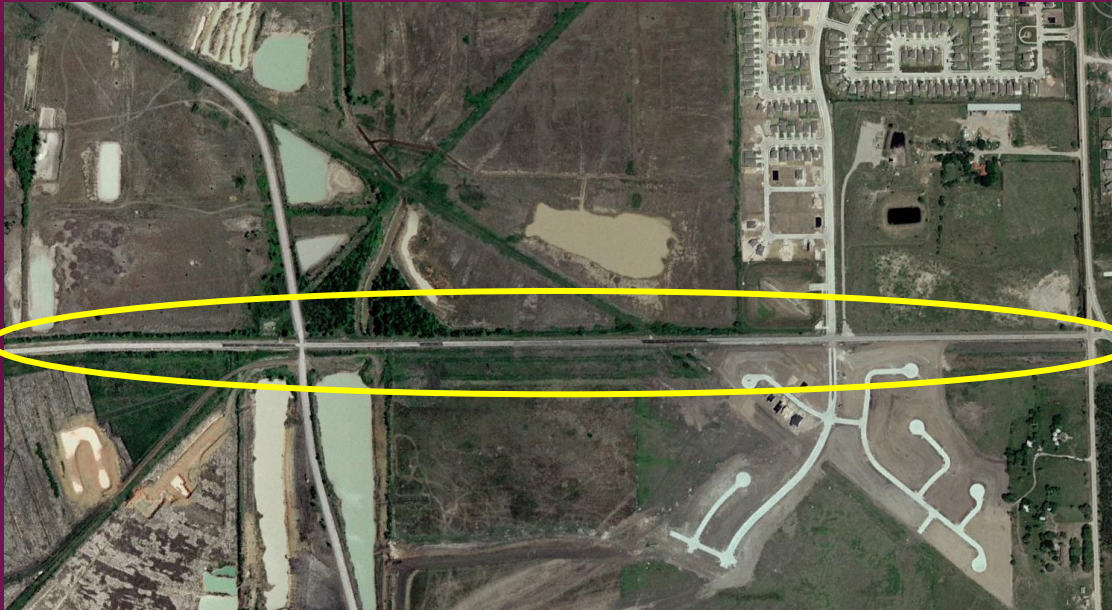
2023 FBC Partnerships

Type of Project	Recommended Bond Amount
Beasley	\$ 4,137,000
Fulshear	\$ 3,910,000
Katy	\$ 3,957,000
Kendleton	\$ 13,679,000
Meadows Place	\$ 3,000,000
Missouri City	\$ 12,826,250
MUDs/Special Districts	\$ 39,378,676
Needville	\$ 6,200,000
Rosenberg	\$ 6,569,000
Stafford	\$ 2,899,418
Sugar Land	\$ 61,842,500
TxDOT	\$ 19,600,000
TOTAL:	\$177,998,844



Types of projects

Beechnut Rd – Turning a 2 lane roadway with roadside ditches into a full boulevard



Beechnut Rd – April 2006

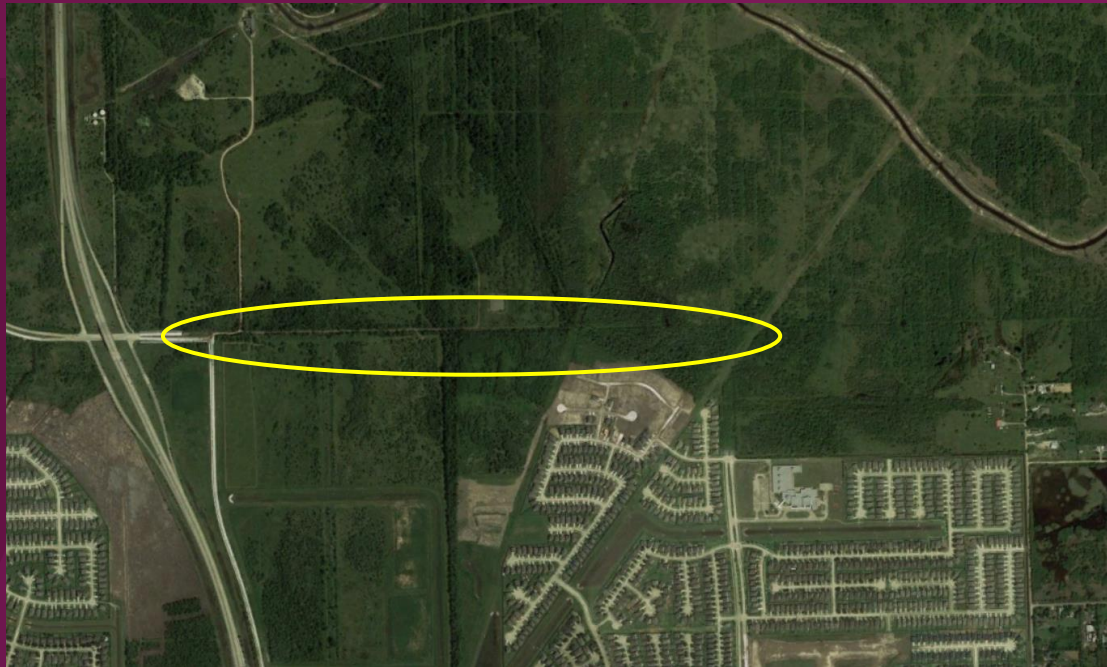


Beechnut Rd – September 2023



Types of projects

Lake Olympia Segment 1 – Construct a new 4 lane roadway to increase connectivity



Lake Olympia Segment 1 – August 2017

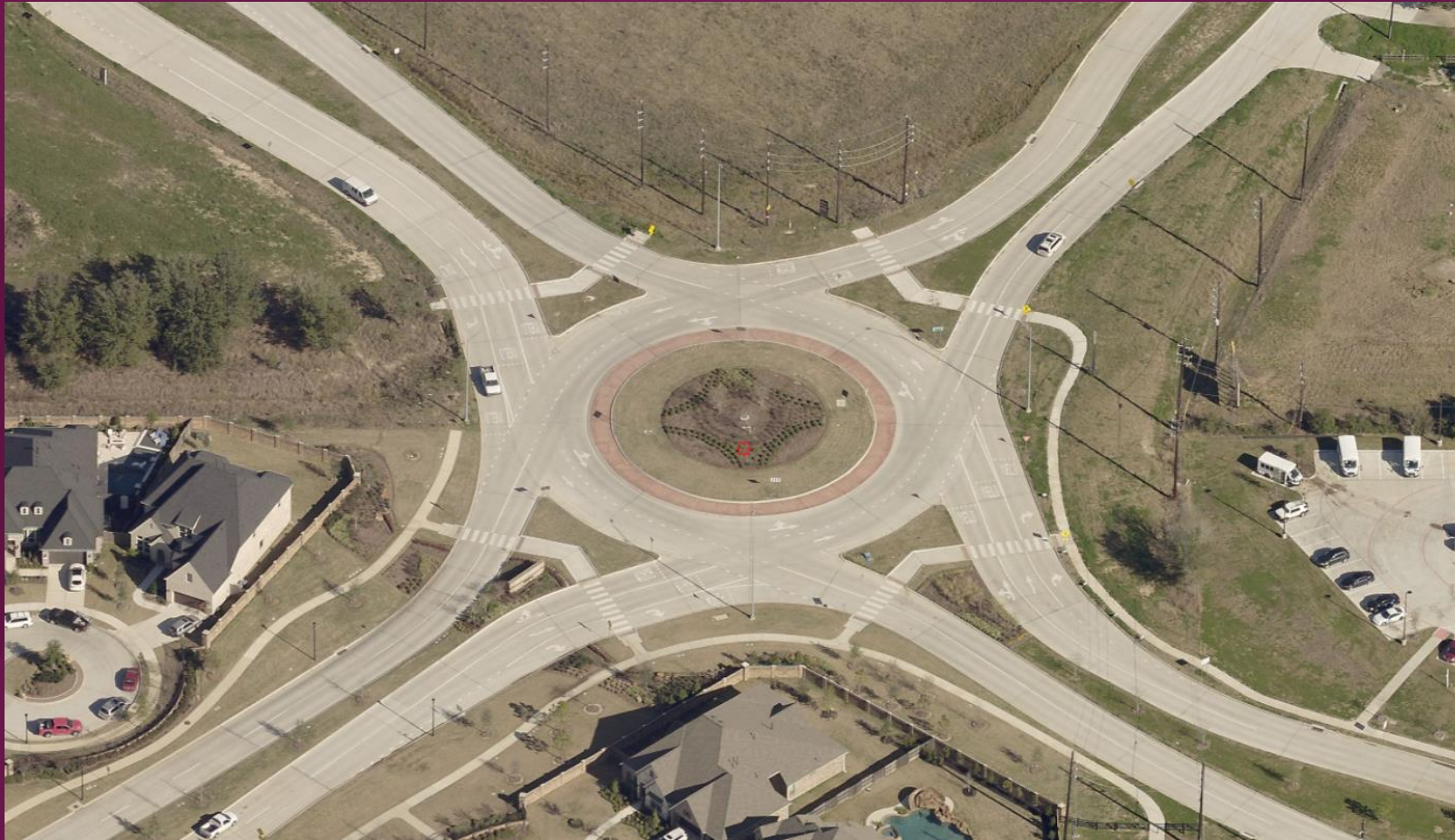


Lake Olympia Segment 1 – September 2023



Types of Projects - Roundabout

Texas Heritage Parkway – Upgraded 2-lane Concrete Roundabout with Storm Sewer



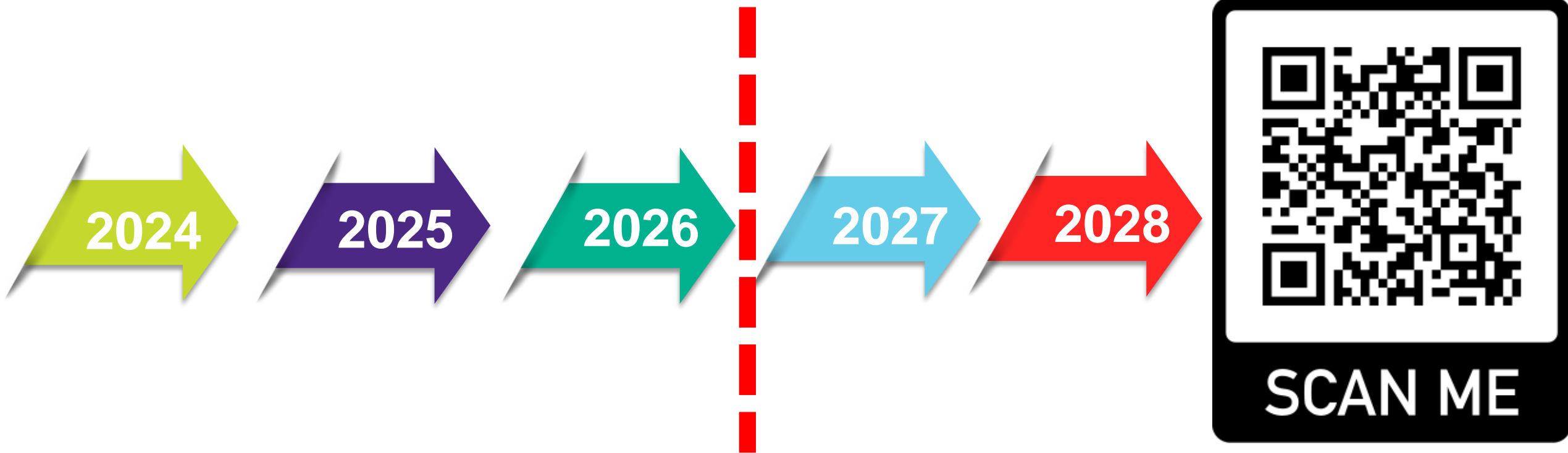
SCAN ME



Speaker: Ike Akinwande

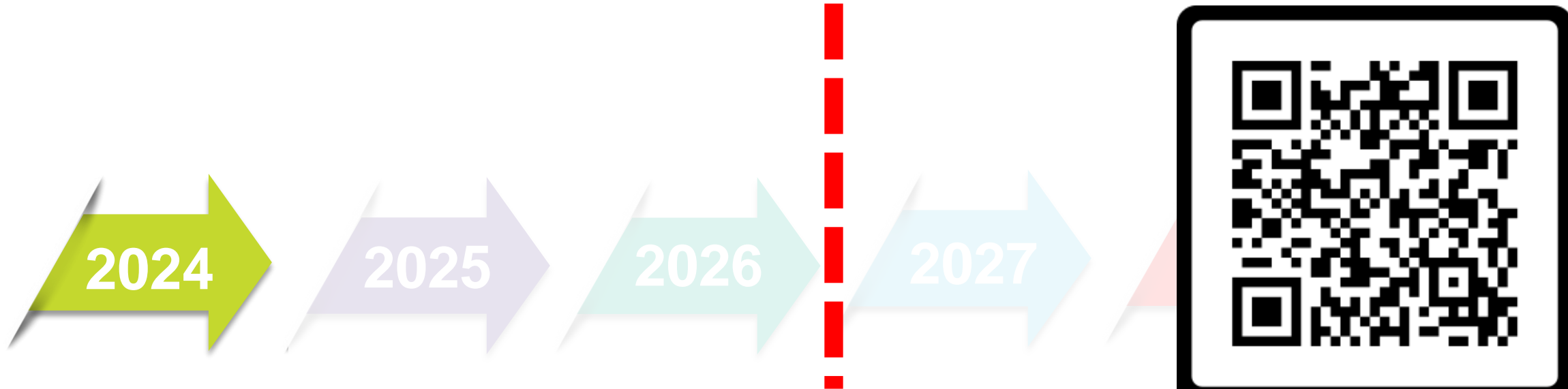


Project Timeline



Project Timeline

Year 1

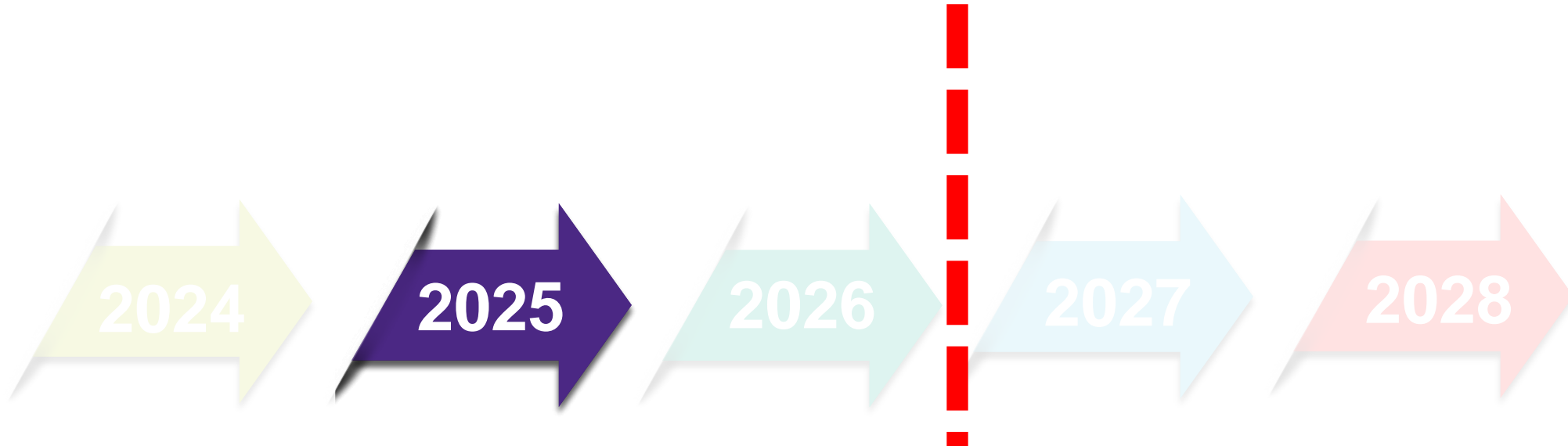


1. Execute Consultant Agreements
2. Complete Preliminary Engineering
3. Determine Right-of-Way needs



Project Timeline

Year 2

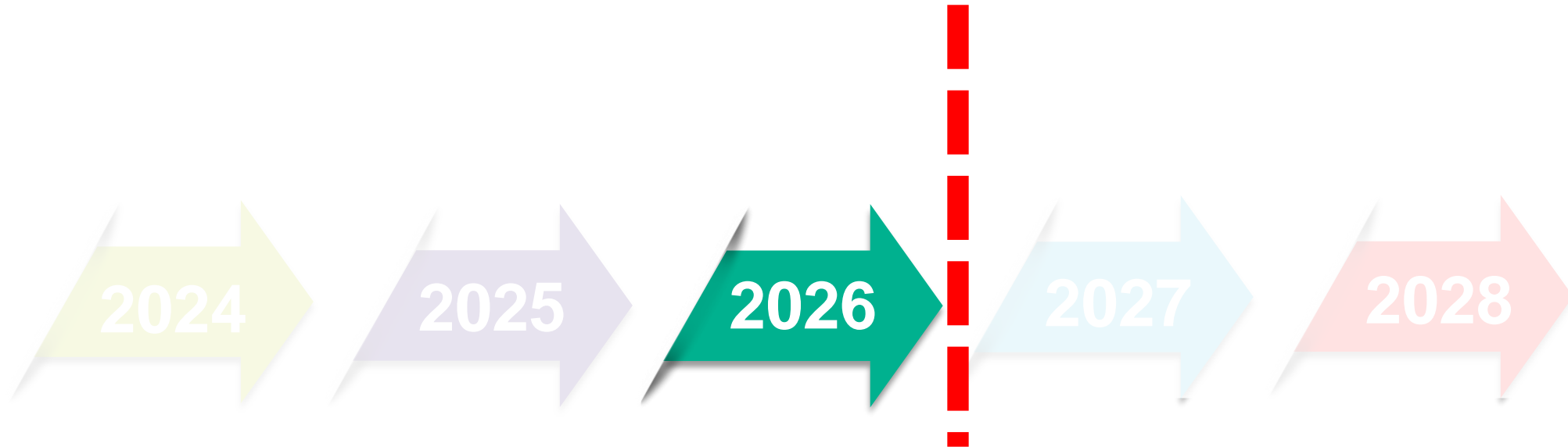


1. Begin acquiring Right-of-Way
2. Continue Engineering Design
3. Environmental Permitting



Project Timeline

Year 3

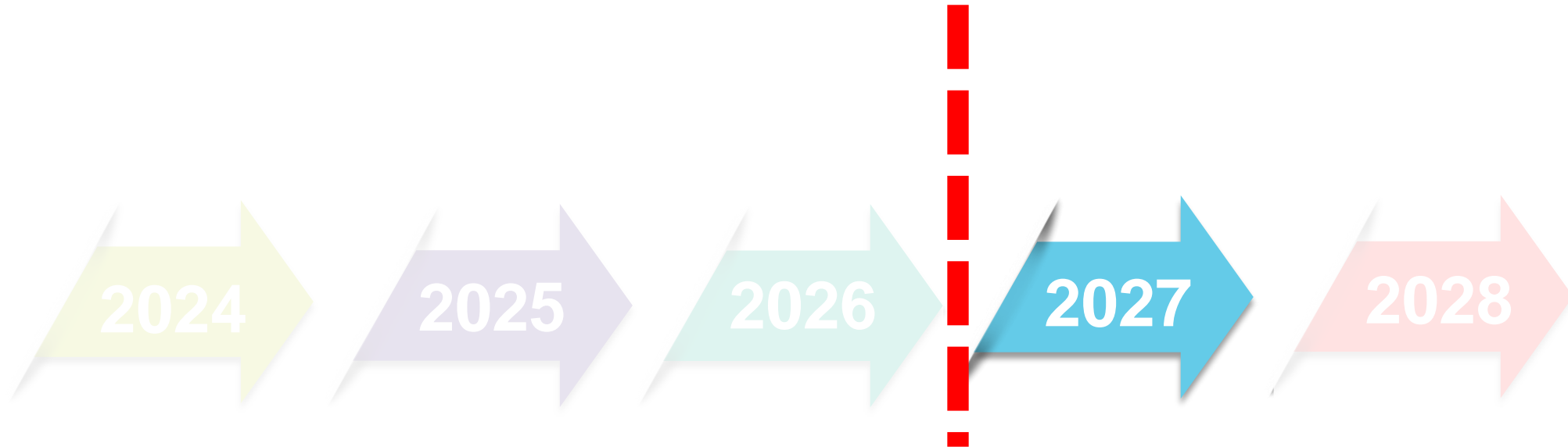


1. Continue Right-of-Way Acquisition
2. **Complete** Engineering Design
3. Coordinate with Private Utilities



Project Timeline

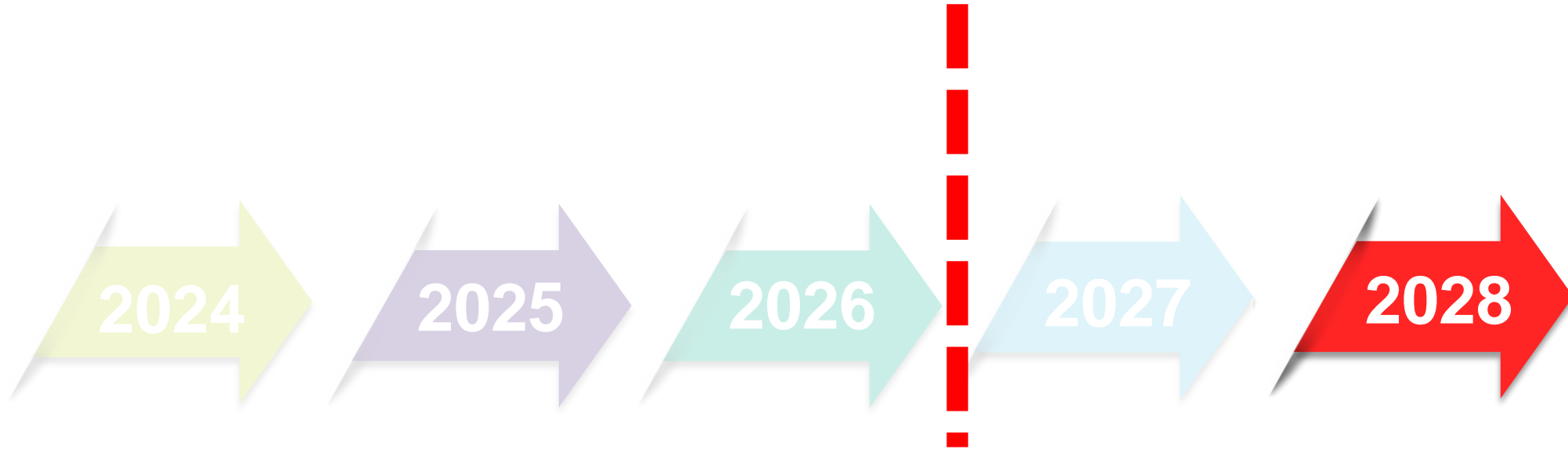
Year 4



1. **Complete** ROW acquisition
2. Clear ROW and relocate utilities
3. **Begin** Construction



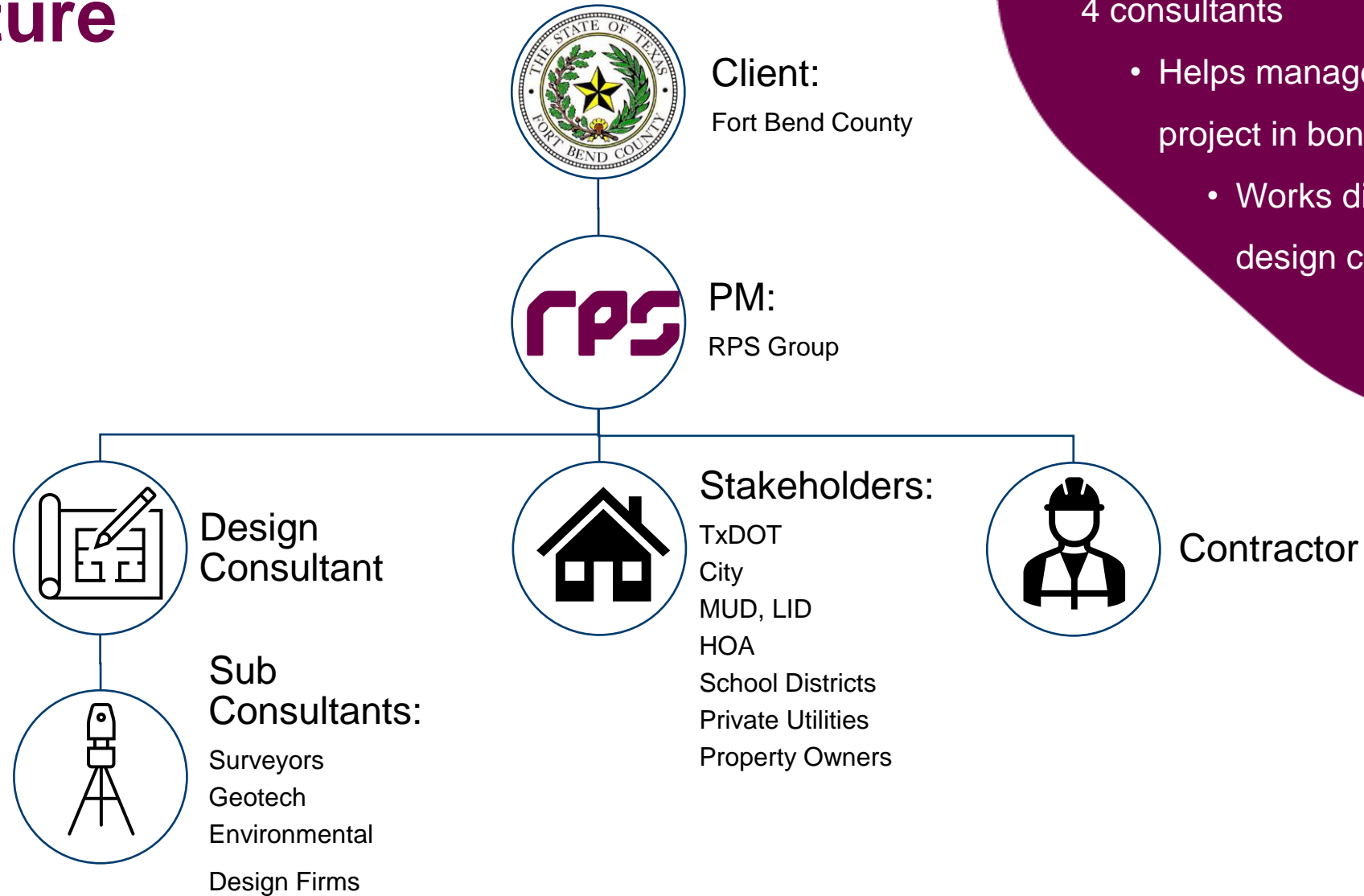
Project Timeline Year 5



1. Complete Construction



FBC Program Management Structure



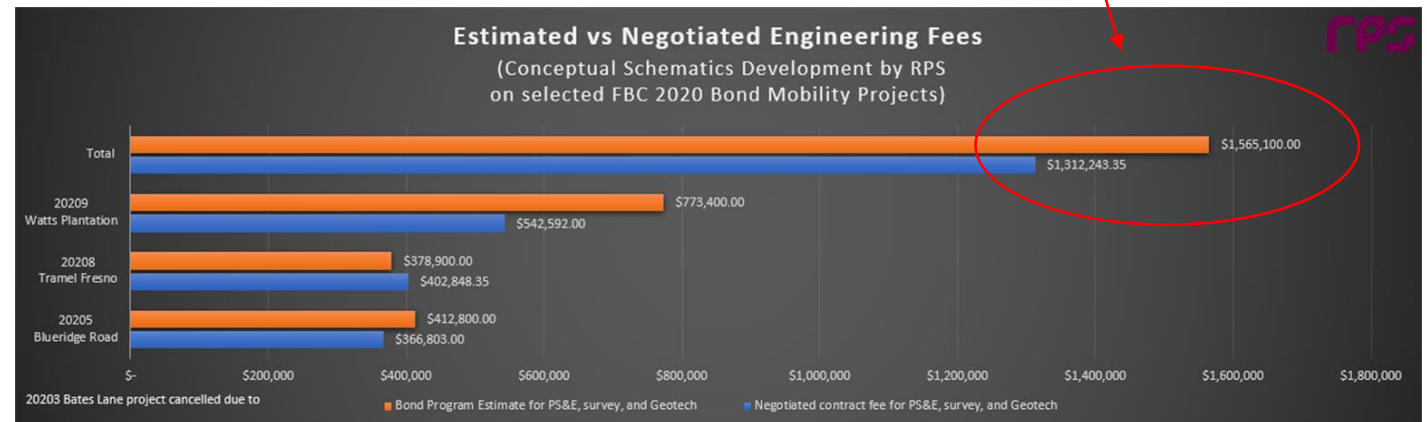
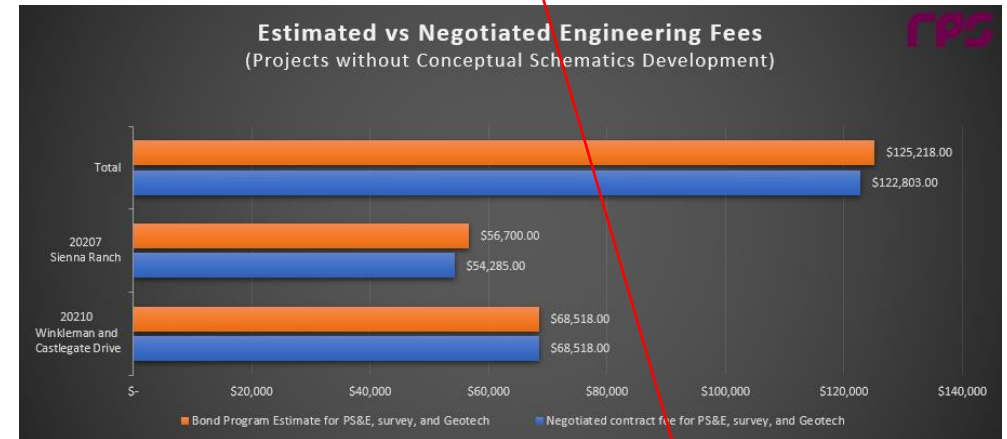
- PM contract is typically \$1 mm for each of the 4 consultants
- Helps manage Bond Program until each project in bond is closed out
 - Works directly with FBC engineering, design consultants, and contractors



The Value of PMO

- Consultant program managers help as remote staff augmentation since current county staff has 5 people working with the active projects.
- PMO assist to manage 99 active projects with over 100 consultants.
- Ensures all projects are done on time and to FBC standards.
- Helps lower the cost of engineering fees when negotiating contracts.
- Aids to decrease problem projects, change orders, and delayed execution.
- Have additional connections and contacts at TxDOT, Cities, and utility companies.

In this exercise back in 2020, a saving of around \$200K was seen after PMO developed conceptual schematics before contract negotiation with design engineers.



FM 2759 (23209)



Bond Amount

\$19,600,000

Project Scope

Upgrade FM 2759 to be a 4-lane road with shoulders and ditches. May require re-alignment to avoid encroaching into the railroad ROW. Offsite or in-line detention will be required.

Challenges to Overcome

Coordination with TxDOT, Sugar Land & City of Thompsons. Right of way, utility relocation, and RR coordination for a signalized intersection.

WHO IS RPS

- Managing Fort Bend County's Mobility Bond Programs since 2002 (since the 1st bond)
- Helped over 50 projects from negotiation to ribbon cutting
- RPS has managed around \$216 Million worth of projects



Speaker: Kevin Hoffman

Program Estimate

- RPS collaborated with FBC Engineering to develop interactive spreadsheet
- Produces a budget for a project in under an hour
- Provides a breakdown of the project budget
 - Construction
 - Engineering
 - Program & Escalation
 - CM&I, CMT and Environmental
 - Right of Way and Utilities

COST SUMMARY		
CONSTRUCTION	\$	1,262,000
ENGINEERING	\$	189,300
PROGRAM & ESCALATION	\$	113,600
ENVIRONMENTAL	\$	8,000
CM&I & CMT	\$	100,900
RIGHT OF WAY & UTILITIES	\$	-
TOTAL PROJECT BUDGET	\$	1,666,000
OTHER CONTRIBUTIONS	\$	-
COUNTY BOND AMOUNT	\$	1,666,000

PROJECT NO: 2-xx						COST SUMMARY	
ROAD NAME: Julia Avenue						CONSTRUCTION	\$ 1,262,000
ENTER LIMITS: FROM: NA TO: NA						ENGINEERING	\$ 189,300
ENTER LENGTH: FEET = 2,700						PROGRAM & ESCALATION	\$ 113,600
STA = 27.0						ENVIRONMENTAL	\$ 8,000
MILES = 0.51						CM&I & CMT	\$ 100,900
SELECT ROADWAY TYPE: HMAAC 24' WIDE LANE						RIGHT OF WAY & UTILITIES	\$ -
NONE 0						TOTAL PROJECT BUDGET	\$ 1,666,000
NONE 0						OTHER CONTRIBUTIONS	\$ -
DESCRIPTION: Reconstruct existing Julia Avenue and provide a 24-ft wide asphalt roadway (2-lane) with open additional ROW is anticipated.						COUNTY BOND AMOUNT	\$ 1,666,000
PREPARED BY: Gabriel Ochoa, P.E.							
REVISION DATE: 1/20/2022							
DESCRIPTION	UNIT	QTY	COST	AMOUNT	COMMENTS/ASSUMPTIONS		
CONSTRUCTION							
A	SITE PREPARATION	Typical	27.0	\$ 6,000.00	\$ 162,000		
EARTHWORK							
HMAAC 24' WIDE LANE							
B	NONE	STA	27.0	\$ 3,000.00	\$ 81,000		
NONE							
NONE							
NONE							
Total Earthwork \$ 81,000							
PAVING							
HMAAC 24' WIDE LANE							
C	NONE	STA	27.0	\$ 14,000.00	\$ 378,000	24-ft wide asphalt roadway	
NONE							
NONE							
NONE							
Total paving \$ 378,000							
D	STORM SEWER	Optional	27.0	\$ -	\$ -		
OPTIONAL ADDITIONAL STORM SEWER							
E	DETENTION	None	0	\$ -	\$ -		
F	TCP	Typical	1	\$ 162,000.00	\$ 162,000		
G	SIGNING & PAVEMENT MARKINGS	Typical	1	\$ 16,200.00	\$ 16,200		
H	TRAFFIC SIGNAL	EA	0	\$ 300,000.00	\$ -		
I	SWEEP	Typical	1	\$ 54,000.00	\$ 54,000		
J	EXTRA WORK ITEMS	Typical	1	\$ -	\$ -		
K	SEWALKS (5')	None	0	\$ -	\$ -		
L	BRIDGE	None	0	\$ -	\$ -		
M	OPEN DITCH	None	0	\$ -	\$ -		
N	RETAINING WALLS	None	0	\$ -	\$ -		
O	TRAFFIC ROUNDABOUT	None	0	\$ -	\$ -		
P	DRIVEWAYS	EA	15	\$ 5,000.00	\$ 75,000	15 Driveways	
OTHER							
OTHER							
OTHER							
PUBLIC UTILITIES							
RELOCATE WATER DISTRIBUTION							
RELOCATE WATER TRANSMISSION							
RELOCATE SANITARY SEWER							
RELOCATE FORCE MAIN							
BUDGET 25%							
SUBTOTAL CONSTRUCTION COST \$ 1,262,000							
ENGINEERING & DESIGN							
ROW SURVEY							
TOPD SURVEY (% x CONST COST)							
GEOTECH ENGINEERING (% x CONST COST)							
PRELIMINARY ENGINEERING (% x CONST COST)							
FINAL DESIGN (% x CONST COST)							
BD & CONSTRUCTION PHASE SER (% x CONST COST)							
BUDGET 1.00%							
BUDGET 1.00%							
BUDGET 4.00%							
BUDGET 8.50%							
BUDGET 0.50%							
SUBTOTAL ENGINEERING \$ 189,300							
PROGRAM MANAGEMENT & ESCALATION							
PROGRAM MANAGEMENT (% x CONST)							
BUDGET 3.0%							
BUDGET 6.0%							
SUBTOTAL CONSTRUCTION SERVICES \$ 113,600							
ENVIRONMENTAL							
ENVIRONMENTAL MITIGATION							
ENVIRONMENTAL CONSTRAINTS ANALYSIS (DESKTOP REVIEW)							
ENVIRONMENTAL ANALYSIS & PERMITTING							
BUDGET 1							
BUDGET \$ 8,000.00							
BUDGET \$ 200,000.00							
SUBTOTAL ENVIRONMENTAL \$ 8,000							
CONSTRUCTION MANAGEMENT, INSPECTION & MATERIAL TESTING							
CONSTRUCTION MANAGEMENT (% x CONST)							
BUDGET 2.0%							
BUDGET 2.0%							
BUDGET 4.0%							
SUBTOTAL CONSTRUCTION SERVICES \$ 100,900							
RIGHT OF WAY & UTILITIES							
UNDEVELOPED							
HARD CORNERS							
STRUCTURES							
ROW APPRAISAL & ACQUISITION COSTS							
PARCEL 0							
PIPELINE RELOCATION (<=8")							
EA \$ 300,000.00							
PIPELINE RELOCATION (8"-16")							
EA \$ 400,000.00							
PIPELINE RELOCATION (>16")							
EA \$ 400,000.00							
OTHER UTILITIES							
BUDGET 25%							
BUDGET \$ -							
SUBTOTAL RIGHT OF WAY & UTILITIES \$ -							
TOTAL PROJECT COST \$ 1,666,000							
CONTRIBUTION FROM:							
LOCAL SHARE							
LOCAL AMOUNT							
CATEGORY							
CONSTRUCTION							
ENGINEERING							
PROGRAM							
CM&I							
RIGHT OF WAY & UTILITIES							
OTHER							
OTHER							
OTHER							
SUBTOTAL OTHER CONTRIBUTIONS \$ -							
COUNTY BOND AMOUNT \$ 1,666,000							



Program Management Software Masterworks -

Utilized throughout design to:

REQUEST FOR INFORMATION

Cancel

GENERAL

RFI ID : RFI-13219x-0006

Created By : Bob Baker

Identified Date : 05/23/2022

Contract * : Construction of Lift Station

LINKED OBJECTS

ID	Task ID	Task Name	Duration	Start	Finish
1	1	PER	57 days	08/28/2018	10/23/2018
2	2	Design	404 days	10/23/2018	11/30/2019
3	3	RoW, Env, Utilities	32 days	11/30/2019	12/31/2019
4	4	Bidding	64 days	12/31/2019	03/03/2020
5	5	Construction	183 days	03/03/2020	09/01/2020
6	6	PER Phase	116 days	05/08/2018	08/31/2018
7	6.1	Consultant Contract Sig	0 days	05/08/2018	05/08/2018
8	6.2	Survey	30 days	05/08/2018	06/06/2018
9	6.3	Geotech	30 days	05/08/2018	06/06/2018
10	6.4	PER Drafting	57 days	06/04/2018	07/30/2018
11	6.5	PER Meeting	0 days	08/21/2018	08/21/2018
12	6.6	PER Complete/Final Sub	11 days	08/21/2018	08/31/2018
13	7	Env., Utilities, and ROW	638 days	05/08/2018	02/04/2020
14	7.1	Environmental	90 days	05/08/2018	08/05/2018
15	7.2	Utilities	1 day	05/08/2018	05/08/2018
16	7.3	ROW Maps Complete/S	216 days	05/08/2018	12/09/2018
17	7.4	ROW Acquisition	90 days	12/10/2018	03/09/2019
18	7.5	Agreements with Agenc	90 days	05/08/2018	08/05/2018
19	7.6	Agreements with Lando	638 days	05/08/2018	02/04/2020

2018

May

07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 01 02

Mark Offline

BUDGET ESTIMATE DETAILS

BUDGET ESTIMATE ITEMS

Save New Edit View Delete Customize List Flat List Associate Fund

Excel Import / Export

GENERAL	OTHERS						
ItemName	Line Number	ItemListPageDescription	Accounting Code	Unit	Quantity	Unit Price in \$	Fund Rule
PER		PER					
Design		Design					
Project Management		Project Management					
101	1	Project Management		LS	168,566.2425	1.00	NA
Engineering and Design		Engineering and Design					
102	2	Engineering and Design		LS	744,709.0000	1.00	NA
103	3	Amendment n: xxxx		LS	0.0000	1.00	NA
RoW, Env, Utilities		RoW, Env, Utilities					
Bidding		Bidding					
301	7	Engineer Estimate		LS	5,618,874.7500	1.00	100% Mobility
Construction		Construction					
401	8	CMT		LS	168,566.2425	1.00	100% Mobility
402	9	Construction Management		LS	168,566.2425	1.00	NA

Total Amount in \$: 6,869,282.47



Three phases of Program Management

- 1 Feasibility Study – Bond Planning
- 2 Design Stage
- 3 Bidding and Construction Phase Services



1

Feasibility study – Bond Planning

2

Design Stage

3

Bidding and Construction Phase Services

PHASE 1 – FEASIBILITY STUDY

ROADWAY BOND PROGRAM PLANNING

- Evaluate potential projects
- We work closely with Engineering department at FBC
- Assess viability of project

rpsgroup.com

Speaker: Gabriel Odreman



Phase 1 – Feasibility Study

Steps:



STEP 1: INITIAL PROJECT SITE VISIT

STEP 2: DEVELOP KMZ MODEL

STEP 3: PROGRAM ESTIMATE

STEP 4: PRIORITIZATION LIST

STEP 5: EXHIBITS AND SCHEMATICS

STEP 6: PUBLIC ENGAGEMENT

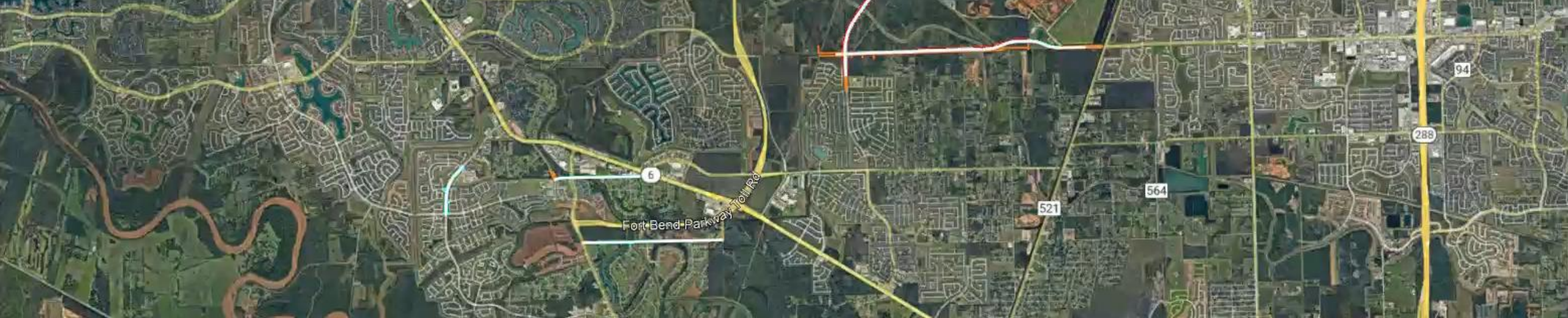


Speaker: Gabriel Odreman

Initial Project Site Visit

- Go onsite to walk limits of potential project
- Assess the project:
 - Site conditions
 - Potential conflicts
 - Drainage needs
 - Water Crossings (Bridge or Culvert)





Develop KMZ Model

- Shows potential project on top of current conditions in google earth
- Provides visual idea of project scope:
 - Right of Way (ROW) needs
 - Potential detention
 - Utility conflicts



Prioritization List

- Develop a prioritization matrix
- Client criteria is used to list projects by most impactful
- Weighted score helps identify projects to pursue

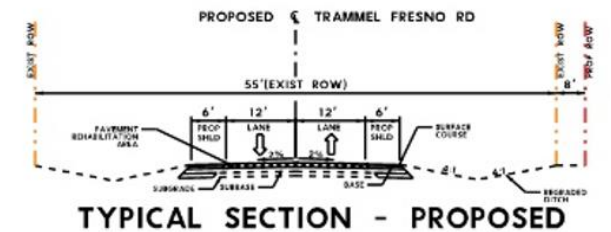
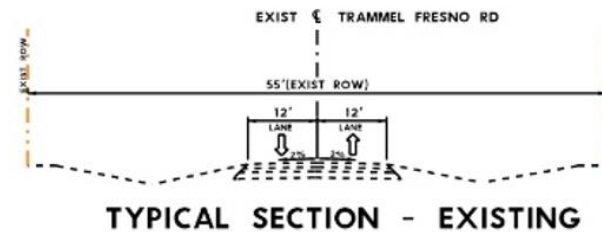
The screenshot displays a web application interface for project prioritization. The main heading is "PRIORITIZATION" under the "REGISTER" tab, which shows 18 projects. The interface includes filters for "Portfolios" (CAMPO) and "Program" (2021 Regional Corridor L...). The table below lists projects with their scores for various criteria: ECONOMY [20], EQUITY [20], INNOVATION [10], MOBILITY [20], SAFETY [25], STEWARDSHIP [5], and a final WEIGHTED SCORE. Scores are color-coded: red for high values, yellow for medium, and green for low values.

PROJECT	ECONOMY [20]	EQUITY [20]	INNOVATION [10]	MOBILITY [20]	SAFETY [25]	STEWARDSHIP [5]	WEIGHTED SCORE
FM 734 - Seg 1	8	6	4	4	8	6	6.3
SH 22	3	4	5	4	4	3	3.9
FM 753	3	4	4	7	6	7	5.1
FM 734 - Seg 2	5	8	2	4	2	8	4.5
SH 21	5	4	5	4	3	1	3.9
FM 734 - Seg 3	8	5	7	8	7	6	7
FM 1100	5	3	3	3	3	3	3.4
FM 734 - Seg 5	4	1	6	10	9	5	6.1
FM 734	1	1	1	1	4	2	1.8
US 79	3	5	5	2	2	2	3.1
FM 969	4	3	3	3	3	7	3.4
SH 80	3	5	4	3	5	8	4.3
SH 99	0	2	4	8	2	2	3



Exhibits and Schematics

- PMO develops exhibits and schematics of the projects in the prioritization list to show:
 - Roadway Footprint and Cross Section
 - Proposed Right of Way & Impacts to Property
 - Potential utilities in conflict
 - Environmental conflicts



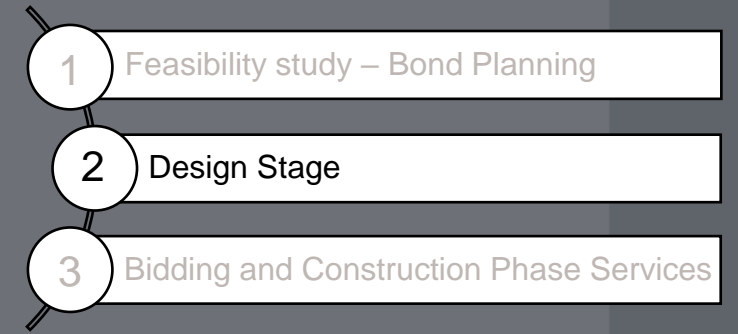
Public Engagement

- All data is uploaded to Fort Bend County website for public engagement
- Residents can go online to view proposed projects
 - Location
 - Exhibits
 - Estimates
- On election day, the Bond Projects are voted on by residents



Phase 2 – Design Stage

- PMO represents FBC in all aspects of design for each bond project
- Develops Plans, Specifications and Estimates
- PMO manages the design from negotiation to letting



Design Process

PMO acts as client representative

PMO manages stakeholder agreements

Project Moves to Bid Phase

PMO guides consultants through submittals

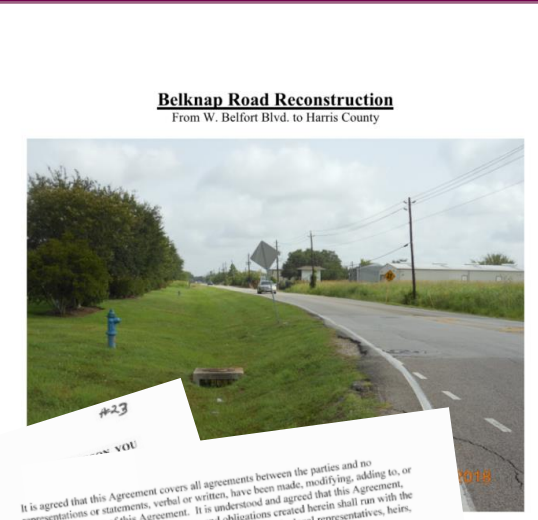
- PER
- 30%, 60%, 95%, 100%

PMO helps Finalize ROW acquisition and Temporary Construction Easements

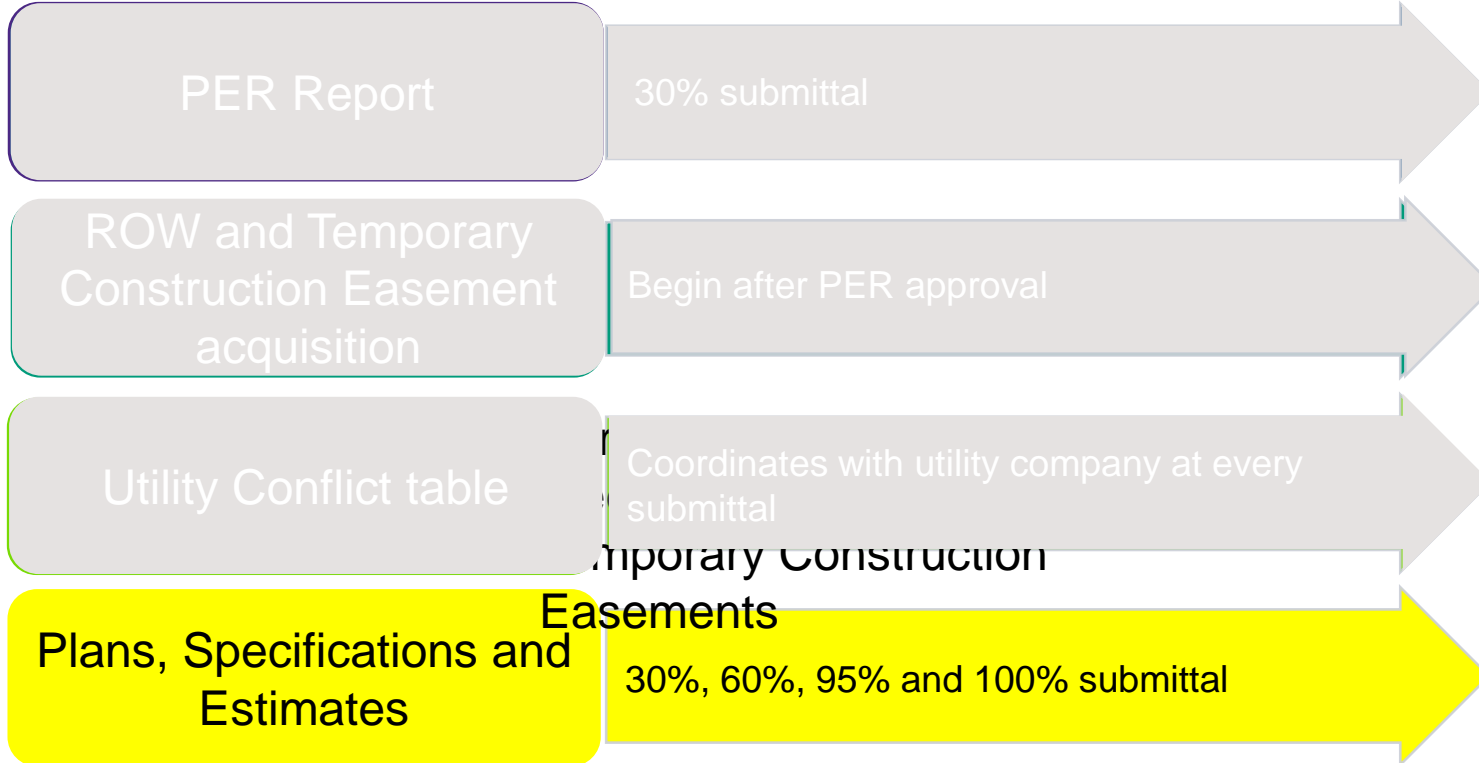
FBC Engineering review at 95% Submittal

- RPS Ensures all comments have been addressed

PMO Helps coordinate utility relocation



Submittal Documents




NOTICE OF CONFIDENTIALITY RIGHTS: IF YOU ARE A NATURAL PERSON, YOU MAY REMOVE OR STRIKE ANY OR ALL OF THE FOLLOWING INFORMATION FROM ANY INSTRUMENT THAT TRANSFERS AN INTEREST IN REAL PROPERTY



FORT BEND COUNTY ENGINEERING DEPARTMENT
CONSTRUCTION PLANS
 FOR
BELKNAP ROAD PAVEMENT AND DRAINAGE IMPROVEMENTS
 WEST BELFORT BOULEVARD TO HARRIS COUNTY LINE
 30% PLANS
 FORT BEND COUNTY PROJECT NO. 2-11
 PRECINCT 3

FORT BEND COUNTY COMMISSIONERS COURT
 ROBERT E. HERBERT - COUNTY JUDGE
 VINCENT MORALES - PRECINCT 1
 GRADY PRESTAGE - PRECINCT 2
 ANDY MEYERS - PRECINCT 3
 JAMES PATTERSON - PRECINCT 4

FORT BEND COUNTY ENGINEER
 ENGINEER: Richard W. Solnick, P.E. DATE: _____
 THESE SIGNATURES ARE VOID IF CONSTRUCTION HAS NOT COMMENCED IN (1) YEAR FROM DATE OF APPROVAL.
 APPROVED: _____ DATE: _____
 Development Coordinator



TDLR INSPECTION REQUIRED
 TDLR NO. XXXXXX

SEPTEMBER 2018



VACINITY MAP N.T.S.
 KEY MAP NO. 528X, T. P
 DESIGN SPEED: 40 MPH
 POSTED SPEED: 35 MPH
 DESIGN LENGTH: 4693 FT = 0.89 MILE

MUD 4 12' WTR LN CROSSING 99 1301124 298 L1 1301132 226 RT

Item No.	Spec Ref.	Base Unit Short Title	Unit of Measure	Estimated Quantity	Unit Price (This Column Controls)	Total in figures	
19	0361	Full Depth Repair of Concrete Pavement (Sidewalk, All Thicknesses)	SY		\$	\$ 52,000.00	Estimated quantity
20	0420	Retaining Wall (Detail No. 4)	CY		\$	\$ 14,000.00	1,000 Linear feet of retaining wall as shown in Detail No. 4
21	0433	Cement Stabilized Sand, Complete in Place (Detail No. 3, 5, 9, 10, 11, 12, and 13)	CY		\$	\$ 150,000.00	Represents one mile of construction where CSS is required per details
22	0530	4-1/2" Thick Concrete Sidewalk	SY		\$	\$ 4,127,760.00	Represents 88% of budget. One mile of 8' wide sidewalk is approx. 2,940 SY. Quantity represents 27 miles of sidewalk.
23	0530	6" Thick Concrete Sidewalk	SY		\$	\$ 191,100.00	Revised unit price upwards for 95%. Price from TxDOT Statewide 12 Month average. Represents one mile of 6" thick sidewalk that would cross residential driveways.
24	0530	7" Thick Concrete Sidewalk	SY		\$	\$ 205,800.00	Revised unit price upwards for 95%. Price from TxDOT Statewide 12 Month average. Represents one mile of 7" thick sidewalk that would cross commercial driveways.
25	0530	6" Concrete Curb	LF		\$	\$ 26,400.00	Added for 95%. Cost from TxDOT Statewide 3M average.
26	0530	Sawtooth Concrete Curb (Detail Nos. 8 and 12)	LF		\$	\$ 68,640.00	Represents one mile of sawtooth curb
27	0530	4-1/2" Thick Concrete ADA Ramp, Complete in Place	SY		\$	\$ 75,000.00	Discussed using EA as unit for 95%. With an array of ramps in the detail set getting a good price per ramp may be difficult. The details at clearly call out limits of payment which helps determine quantity. Consider using SY as the unit of measure. Increased quantity for 95%. Assuming 10 square yards per ramp. Assuming 50 ramps.
Total Base Unit Prices (For Subgrade and Paving Items)						\$ 4,910,700.00	



1

Feasibility study – Bond Planning

2

Design Stage

3

Bidding and Construction Phase Services

PHASE 3 – BIDDING AND CONSTRUCTION PHASE SERVICES

- Helps bidding process and recommends Contractor
- Continues to work with Design Consultant, FBC Engineering and stakeholders throughout construction
- Assists in RFIs and Submittals

rpsgroup.com

Speaker: Gabriel Odreman



Bidding

A. BASE UNIT PR		
Item No.	Spec Ref.	
1	01502	M
2	02233	C
3	01870	S
4	02530	D
5	02531	E
6	02746 02320	F D M
	02531	F N T T
	02532	F N E H A
	02082	M E G I E N
	01010	P C O A G E
11	Division 16	E I N T

PMO Delivers project manual, bid sheet, and plan set


PMO puts together bid tabulation

- Input bid items and prices into bid tabulation
- Check for discrepancies in item prices

PMO gets in touch with lowest bidder's references

Issue Award Recommendation Letter





1160 N Dairy Ashford
Suite 500
Houston, TX 77079
T +1 281 589 7257

Date: October 26th, 2020

Fort Bend County
Purchasing Department
301 Jackson, Suite 201
Richmond, Texas 77469

Attr: Jaime Kovar

Re: 21-017 Mobility Bond Project No. 17204 - Paving and Drainage Improvements on Beechnut Road

Dear Jaime,

Bids were received for the referenced contract at Fort Bend County's Purchasing Department office on Tuesday, October 20th, 2020 at 2:00 PM. Bids were opened and read at that time.

Six (6) contractors submitted proposals for this work. A summary tabulation of the bids is enclosed for your review. AllGood Construction Co., Inc. submitted the lowest proposal in the amount of \$3,745,396.96

We find AllGood Construction Co., Inc. to be an acceptable contractor. We recommend the referenced contract be awarded to Allgood Construction Co., Inc based on their proposal in the amount of \$3,745,396.96.

If you need additional information, please feel free to call me at 281.589.7257.

Yours sincerely,
for RPS Group, Inc

Gabriel Odreman, PE
Associate Project Manager
Gabriel.Odreman@rpsgroup.com

Cc (email): Stacy Slawinski, FBC Engineering
Ike Akinwande, FBC Engineering

Page 1

\$ 745,359.80

Estimated	\$ 722,000.00	Calculated	\$ 745,359.80
Published	\$ 722,000.00	Published	\$ 745,359.37
Difference	\$ -	Difference	\$ 0.43
	64.60%		66.69%
	100.00%		103.24%



Construction Phase Services

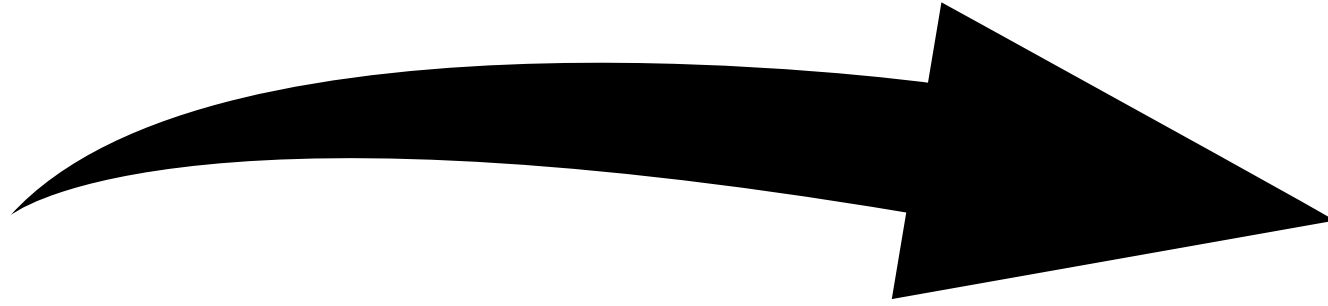
Managing the design consultant



Even Attend Ribbon Cutting Ceremonies!



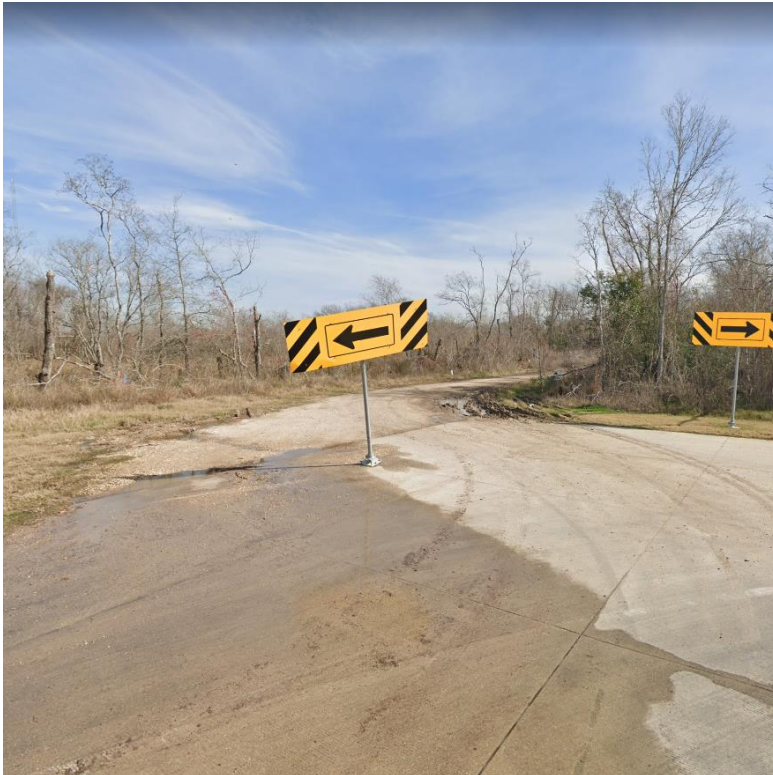
Summary



Program managers help identify the needs of projects....

....PM is there until the project is complete...

....so that means less phone calls, less emails and less stress for our client!



QUESTIONS?

